

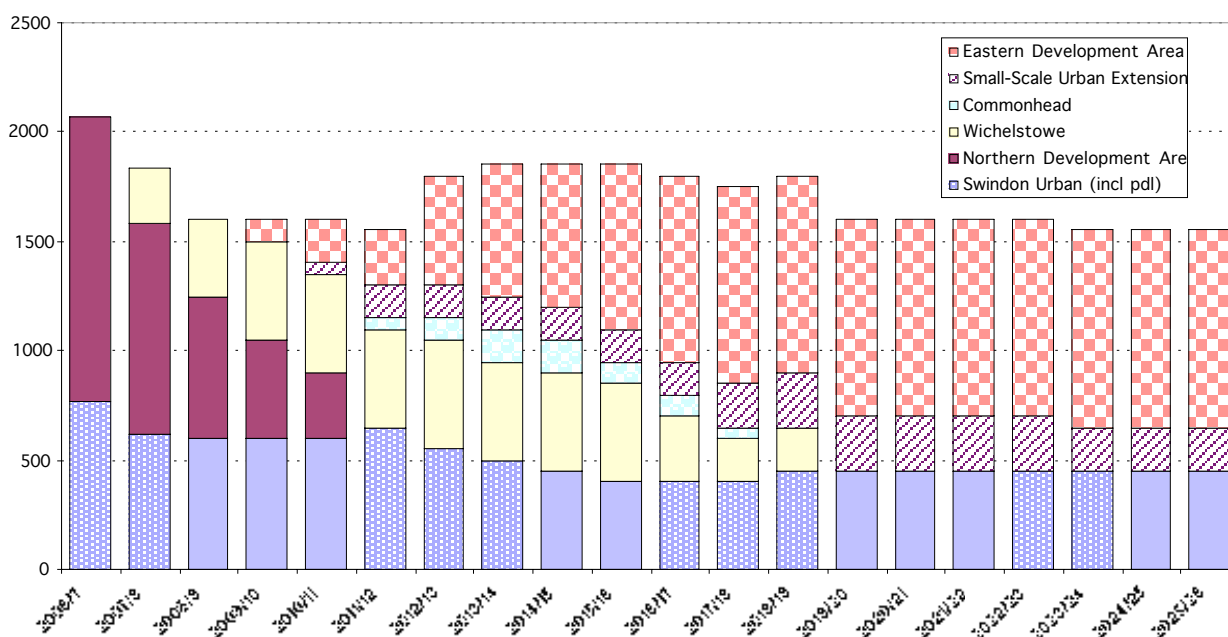
An aerial photograph of a city, likely a university campus, with a semi-transparent pink overlay. The text "Part 3: Implementation, Delivery and Monitoring" is written in white, sans-serif font across the upper portion of the image. The city features a mix of modern and older buildings, parking lots, and a prominent elevated roadway on the left side. A circular road structure is visible in the lower-middle section.

Part 3: Implementation, Delivery and Monitoring

25 Implementation & Delivery

- 25.1 The successful delivery of the growth in Swindon depends upon the capacity of the Council to coordinate and manage the delivery programme, through effective and efficient project management. Through effective partnership working with key external agencies and stakeholders, and through dedicated staff working on the delivery and management of the growth programme, together with long-term funding commitments, the Council is confident that Swindon's long-term sustainable future can be delivered.
- 25.2 To plan and successfully manage the growth of Swindon over the next 20 years is a corporate priority at Swindon Borough Council. The programme of development for delivering the vision integrates with the Sustainable Community Strategy for Swindon and the Core Strategy. However, it's not only Swindon Borough Council services that are linked through the Swindon programme of development; plans for health, culture and education are advancing together through the holistic approach taken by the Swindon Infrastructure Delivery Board.
- 25.3 The housing trajectory below sets how the strategic housing allocation in the Draft RSS (34,000 dwellings at Swindon) could be delivered, by showing the distribution and potential annual completions. An appropriate distribution is given based on (i) development within the town, mainly on previously developed land and including 3,500 dwellings in the central area; (ii) known development areas (the Northern Development and Wichelstowe); and (iii) the proposed Eastern Development Area; and other urban extensions

Figure 8 - Swindon Housing Trajectory 2006-26 (annual completions)



2006-07 Actual Completions

Excludes 60 dwellings per annum in remainder of Borough

Infrastructure Provision and Funding

- 25.4 A major strategic objective includes the delivery of the necessary infrastructure to support future development requirements. With limited resources available to the Council, the implementation of necessary infrastructure and environmental improvements is dependent on the successful delivery of key development and regeneration schemes. Developers promoting these schemes will be expected to contribute towards strategic and local infrastructure requirements, through both on site facilities and financial contributions.
- 25.5 The Government has recently announced that plans for a Planning Gain Supplement (PGS) will be dropped in favour of a locally derived 'tariff' approach based upon infrastructure justified through Core Strategies. The Council has operated this system for some time and has published a Development Control Guidance Note (DCGN) on Section 106 developer contributions that sets out requirements of new developments on a subject basis. The guidance is subject to regular review. Other sources of infrastructure funding are being pursued energetically and include further rounds of funding under the Local Transport Plan, arrangements under the evolving Local Area Agreement and regional funding arising from the Council's successful bid for 'New Growth Point' monies, to be spent on public realm improvements in the town centre.
- 25.6 All other possible funding sources are being identified and followed up on, including the Planning Delivery Grant; the Regional Infrastructure Fund; Regional Funding Allocation; and the Community Infrastructure Fund.
- 25.7 PWC have been commissioned to develop a costing model for Swindon's growth and identify funding mechanisms. The costing model is fundamental in planning for long-term delivery and will identify infrastructure requirements, phasing issues and local and regional influences. A draft report is expected in Summer 2008.
- 25.8 The table below, sets out the likely infrastructure required for Swindon up to the period 2026. The list was compiled in October 2007 and is not comprehensive. Information will be updated, following the completion of relevant studies, costing models and strategies, at the Submission stage.
- 25.9 This information will form the basis of an Implementation Strategy, which will be produced at the Submission version of this Core Strategy.

	Infrastructure Requirements	Detail	Evidence Base	Estimated Cost
1	A new sewage treatment plant	The Swindon Sewage Treatment Works has sufficient capacity to meet development until at least 2016. A number of options are available for dealing with sewage after 2016, including a new sewage treatment works and/ or upgrading existing works. A twin track approach will be needed to address this including resources development and improved efficiency in new homes.	Recommendations of the Water Cycle Study (Phase II) in 2008	£80m
2	Transport improvements required outside development areas	The Borough has produced a Vision for Transport to 2030 and secured funding from English Partnerships to commission consultants to identify a series of transport interventions to facilitate the levels of growth Swindon will accommodate over the next 20 years. It is likely that further transport solutions will come forward through this Transport Strategy and priorities may be subject to change.	2030: A Vision for Transport Swindon Transport Study	£1bn
3	Affordable Housing	A choice of housing is needed for those unable to afford access to the private housing market, and the Borough's Housing Strategy seeks to provide a high proportion of new housing on new housing developments. 'Swindon 2010' sets a target of 300 affordable dwellings per year.	Swindon Borough Housing Needs Survey 2006 Swindon Sub-Region Housing Market Assessment 2006 Swindon Borough Housing Strategy	£1.1bn

	Infrastructure Requirements	Detail	Evidence Base	Estimated Cost
4	Hospital Extension at Great Western Hospital	5.5 ha land to the west of the existing Great Western Hospital will be safeguarded as a strategically important allocation, for provision of extended facilities to meet critical care needs.	Swindon & Marlborough NHS Trust	Costs to be confirmed
5	University	The University of the West of England and the Council has recently announced their joint intention to develop a new higher education institution in Central Swindon. This work has been led by the Swindon Strategic Economic Partnership, of the Swindon Local Area Agreement, and will be driven by business needs.	Central Area Action Plan University Vision Statement (SBC, 2007)	£25m
6	Public Realm	<p>Public realm improvements are well established as having a positive effect on perceptions of a place and, therefore, the confidence that the market places in it. Regeneration of Swindon's town centre needs to bring with it a mix of uses, including residential development. By improving the public realm, the town centre's potential can be unlocked.</p> <p>Investment in the public realm at this stage would help to raise confidence, change perceptions and assist the realisation of residential development in and around Swindon town centre.</p>	Public Realm Strategy Central Area Action Plan	£14m

	Infrastructure Requirements	Detail	Evidence Base	Estimated Cost
7	Cultural & Leisure facilities	A key issue in the deliverability of major growth at Swindon is the image of the town. One of the key areas where Swindon's image can be raised is in the range of retail, leisure, culture and tourism facilities that are on offer in the town. The Council recognises the importance of such facilities for the benefit of residents and visitors and also for the economic prosperity of the Borough.	Swindon Leisure Strategy 2007 - 2027 Central Area Action Plan	£60m

25.10 In addition, to secure the long-term supply of water to Swindon a new reservoir will be needed. The Swindon Water Cycle Study phase I indicated that with sufficient demand management proposals water resources can be secured to about 2023. However it will be extremely difficult beyond that period to supply water needs from present sources. Thames Water is proposing to build a major new reservoir in the Abingdon area to serve the needs of Swindon, Oxford, Reading and London. Due to the long consultation, construction and implementation time needed for such a major resource, planning for this has already started.



26 Monitoring

- 26.1 Progress on the delivery of the Core Strategy and the Local Development Framework is set out in the Annual Monitoring Report (AMR) submitted by the Council to central government at the end of each year. This AMR also monitors progress in achieving the Strategic Objectives of the Core Strategy up to 2026, using various targets and indicators to measure change.
- 26.2 In addition it is necessary to monitor against the sustainability objectives set out in the Sustainability Appraisal Scoping Report
- 26.3 The key statistical compilations published by the Council are as follows:
- Annual Monitoring Report 2005-2006 and 2006-2007
www.swindon.gov.uk
 - Core Strategy Sustainability Appraisal (SA) Scoping Report 2006
www.swindon.gov.uk